



**NAMIBIA UNIVERSITY
OF SCIENCE AND TECHNOLOGY**

FACULTY OF HUMAN SCIENCES

DEPARTMENT OF SOCIAL SCIENCES

QUALIFICATION: BACHELOR OF PUBLIC MANAGEMENT	
QUALIFICATION CODE: 07BPMM	LEVEL: 6
COURSE CODE: PFM621S	COURSE NAME: PUBLIC FINANCIAL MANAGEMENT
SESSION: NOVEMBER 2019	PAPER: THEORY
DURATION: 3 HOURS	MARKS: 100

FIRST OPPORTUNITY EXAMINATION QUESTION PAPER	
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INSTRUCTIONS	
<ol style="list-style-type: none">1. This paper consists of 6 (six) questions of equal value.2. Answer any 4 (four) questions.3. Number the answers clearly.4. Write clearly and neatly.5. This paper is applicable to full-time, part-time and distance education students.	

THIS QUESTION PAPER CONSISTS OF 2 PAGES (Including this front page).

QUESTION 1

Public sector budgets fulfil various functions. Describe the functions of the budget you have been exposed to in this course. Indicate whether your country's national budget accommodates these functions or not. Motivate your answers. (25)

QUESTION 2

The Public Procurement Act 15 of 2015 makes provision for the bidding process, bidding challenge and review. Explain tendering as a process in procurement management. Make use of relevant examples to illustrate your answers. (25)

QUESTION 3

As a public sector manager tasked with the responsibility to coordinate a budget preparation process, discuss the important features of the zero-based budgeting (ZBB) technique. Indicate whether you would recommend ZBB or not. Make use of relevant examples in motivating your answers. (25)

QUESTION 4

An Executive Director or Accounting Officer is one of the most important role-players in contributing towards efficient and effective public financial management. By making use of relevant examples, explain the role of the Accounting Officer in public financial management. (25)

QUESTION 5

Government services are provided for the well-being of society. By making use of relevant examples, identify and explain the various categories into which government services can be classified. (25)

QUESTION 6

Public debt was approximately N\$87.5 billion or 46.3 percent of GDP by the end of FY2018/19 (Budget Statement, 2019/20: 17). Discuss the constraints the Ministry of Finance would face in its attempt to manage Namibia's public debt. Provide relevant examples. (25)

TOTAL [100]

END OF PAPER